



# 2012 ANNUAL REPORT

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The House Democracy Partnership (HDP) is a bipartisan, 20-member commission of the U.S. House of Representatives that works directly with partner legislatures around the world to support the development of effective, independent, and responsive democratic institutions.

Established by the U.S. House of Representatives in 2005, the Commission uses peer-to-peer exchange programs, training seminars for members and staff, and targeted material assistance to build capacity in key areas such as legislative oversight, budget analysis, committee operations, constituent relations, and library and research services. Its singular focus on the legislative branch of government and its unique ability to bring together U.S. legislators and their peers from around the world have made the Commission a valuable forum for strengthening democratic institutions and deepening bilateral relations.

The Commission was reauthorized for the 112<sup>th</sup> Congress on January 5, 2011, when the House approved H. Res. 5, the rules package for the 112<sup>th</sup> Congress. Section 4(a) of that resolution re-establishes the Commission, renames it the House Democracy Partnership, and references previous language stating that the Commission shall prepare an annual report and submit it to the Speaker of the House of Representatives, the Minority Leader of the House of Representatives, the Committee on Foreign Affairs and other appropriate House committees, the Office of Interparliamentary Affairs of the House of Representatives, and the Administrator of the United States Agency for International Development (USAID).

As required by H. Res. 5, this report reviews the activities of the Commission in 2012 and outlines its proposed activities for 2013. More information about HDP's activities is available on its website at <http://democracy.house.gov>.

## Executive Summary

The House Democracy Partnership completed its eighth year of activity in 2012. The Commission added one new partnership and maintained a high level of activity with its 15 other partners, sponsoring four congressional delegations, congressional staff visits to three countries, retired congressional staff delegations to three countries, two inbound study visits for partner legislators, seminars for women legislators and legislators from Arab countries, and three parliamentary staff institutes. HDP staff also conducted an assessment of the feasibility of a program in Kyrgyzstan, which led to the Commission's invitation to the Jogorku Kenesh to establish a partnership. A material assistance program to enhance the connectivity of the National Assembly in Timor-Leste was also completed.

The Commission's four congressional delegations enabled U.S. Members of Congress to engage directly with legislators in seven partner countries: Kyrgyzstan, Pakistan, Kosovo, Macedonia, Afghanistan, Kenya, and Liberia. The format of each program was tailored to the needs and interests of the host legislatures, ranging from informal discussions of common challenges to formal training seminars. Concurrent staff programs were also conducted, with a focus on committee operations and constituent relations.

Beyond congressional delegations, the Commission sponsored numerous activities in Washington and abroad in 2012. In Washington, HDP sponsored two inbound programs focused on committee operations for a total of 30 legislators from six countries. In conjunction with the U.S. Agency for International Development (USAID), HDP hosted a Women's Leadership Institute in Washington for 14 women legislators from four countries. HDP also facilitated self-initiated delegations from Kyrgyzstan, Tunisia, Indonesia, Kenya, and Afghanistan during the course of the year, including hosting the Speakers of the Kyrgyz and Kosovar legislatures.

At the staff level, HDP conducted three staff institutes focusing on the topics of research and analysis, budget analysis, and committee operations. All 16 partner countries were invited to send parliamentary staff to these seminars; HDP hosted a total of 72 parliamentary staff for seminars in 2012. Retired Congressional Research Service (CRS) staff visited Indonesia, Timor-Leste, and Mongolia to assist in the development of research services in all three countries. A delegation from the Congressional Budget Office (CBO) was dispatched to Kenya to help further modernize the Kenya National Assembly's budget analysis unit.

The year 2012 was also notable for HDP's expanded outreach to Arab countries. In addition to visiting Egypt, Libya, Morocco, and Tunisia on congressional delegations, HDP co-hosted a seminar for 31 parliamentary and civil society leaders from five Middle Eastern and North African countries with the Department of State. HDP also helped to facilitate a visit by staff from the Law Library of Congress to Tunisia to offer advice on legal resources available to assist those writing a new constitution.

At the outset of the 112<sup>th</sup> Congress, Commission staff conducted a series of roundtable discussions with regional experts to identify potential new candidates for HDP partnership. Pursuant to these discussions, HDP staff conducted a week-long feasibility study of a program with the Kyrgyz legislature, leading to the Commission's decision to approve a partnership with

Kyrgyzstan in February 2012. The program was formally inaugurated later that month during a congressional delegation visit. HDP congressional delegations also visited four additional countries identified as candidates for partnership: Egypt, Libya, South Sudan, and Tunisia.

While no new material assistance was authorized in 2012, the Timor-Leste internet connectivity upgrade project was completed in early 2012 and dedicated in February by the U.S. Ambassador to Timor-Leste.

The Commission enters 2013 with programs in Afghanistan, Colombia, Georgia, Haiti, Indonesia, Iraq, Kenya, Kosovo, Kyrgyzstan, Lebanon, Liberia, Macedonia, Mongolia, Pakistan, Peru, and Timor-Leste.

## **Partnership Activities in 2012**

### **Highlights**

Several aspects of the Commission's work in 2012 were particularly notable, including:

- Its ongoing efforts to engage with the emerging democracies of the Middle East and Northern Africa,
- Its launch of a program in the former Soviet republic of Kyrgyzstan,
- Its expansive focus on enhancing the skills of women legislators, and
- Its continuing work with Kenya as that country moves towards a bicameral system with advanced support structures.

### **Expanding Outreach to the Arab World**

The Commission continued to focus attention on supporting democratizing Arab countries during 2012. Following visits in 2011, the Commission again visited Egypt and Tunisia as they worked to form new governments and write new constitutions in the wake of the 2011 popular uprisings that led to the downfall of longtime authoritarian regimes. Additionally, the Commission made its first visit to Libya to demonstrate its support for the newly democratic country and offer assistance as Libya makes its own transition from authoritarianism to representative democracy.

Additionally, the Commission hosted 31 parliamentary and civil society leaders from Egypt, Jordan, Libya, Morocco, and Tunisia for a two-day seminar that concluded a week-long program on democratic governance hosted by the Department of State. Participants met with Members of Congress to discuss budgeting and oversight, legislative ethics, energy and natural resource oversight, and constituent relations.

At the Commission's request, the Law Library of Congress sent three staff members to Tunisia to discuss constitutional drafting and the legal reform process ongoing in that country. The Law Library staff met with government officials, members of the National Constituent Assembly, and nongovernmental organizations. The goal of the interaction was to assist Tunisia on its road to constitutional representative democracy.

Finally, HDP helped facilitate a visit to Washington of a nine-member delegation from Tunisia, composed of members of the National Constituent Assembly, legal experts, professors of constitutional law, and civil society representatives. The objective of the visit was to assist Tunisia with the drafting of its new constitution by exposing them to the basic framework of the U.S. constitution and the way Congress divides its legislative, oversight, and internal administrative tasks.

HDP will continue to monitor constitutional and electoral developments in the Middle East and North Africa, particularly in Egypt, Libya, and Tunisia, as all three have elections scheduled for 2013.

### Establishing a Partnership with Kyrgyzstan

Kyrgyzstan became the 17<sup>th</sup> country offered an HDP partnership, and the 16<sup>th</sup> active partner, following a staff assessment in January. The partnership was inaugurated by an HDP visit to Bishkek in February, during which the delegation met with the leadership of the Jogorku Kenesh (Kyrgyz parliament). Kyrgyz legislators also participated in HDP's committee operations seminar in September and initiated two other delegations to Washington, one led by the Speaker of the Kyrgyz legislature, during the course of the year. Kyrgyzstan plays an important role in support of U.S. operations in Afghanistan and serves as a beacon of democracy in Central Asia. HDP looks forward to deepening the relationship in the future.

### Enhancing the Skills of Women Legislators

The Commission placed particular focus on the unique challenges of women legislators during 2012, most prominently by co-hosting a Women's Leadership Seminar with USAID in June that brought 14 women legislators from Indonesia, Kosovo, Macedonia, and Peru to Washington. Delegates met with Members of Congress and examined U.S. legislative and political institutions including networking with women leaders and constituents, using research to advance policy agendas, utilizing policy support from congressional support agencies, and communicating policy platforms to the public.

In addition, the Commission continued its established practice of meeting with women legislators and women's caucuses in legislatures overseas, making a point to visit such groups in each HDP partner country visited. Gender balance is also emphasized during the selection process for inbound Member and staff seminars held in Washington.

### Strengthening the Kenya Parliament

The Kenya National Assembly has been one of the Commission's most active partners, and Kenyan legislators and staff have repeatedly turned to HDP to help organize programs on specific areas of legislative oversight. In 2007, this enhanced cooperation led to the creation of a budget committee and a fiscal analysis office by the Kenyan parliament, with significant input and guidance from HDP.

In August 2010, Kenyans approved a sweeping package of constitutional amendments designed to address the governance challenges that led the country to the brink of civil war following the previous presidential election. These amendments, which include one creating a second chamber of parliament, will greatly enhance the constitutional powers of the National Assembly. Since their adoption, Kenyan legislators and staff have turned to the Commission to advise them as they implement required reforms.

HDP visited Nairobi, Kenya, during a congressional delegation in July, meeting with top executive-branch and legislative officials to discuss the transition to a bicameral parliament and the changing role of the National Assembly in the new system. Additionally, a five-member delegation from the Kenya National Assembly visited Washington to learn more about the U.S. presidential system of governance. Their visit was facilitated by HDP and funded by the Kenya National Assembly.

Finally, continuing HDP's long-standing support for Kenya's parliamentary budget office, the Congressional Budget Office sent two senior staff members to hold a weeklong training for the staff of the budget unit, training 18 staff members on macroeconomic forecasting and other topics.

## **Congressional Delegations**

The Commission sponsored four congressional delegations to seven partner legislatures in 2012. These delegations enabled HDP Members to engage directly with legislators abroad, sharing their experiences and offering advice in areas in which it was sought. The format of each program was tailored to the needs and interests of the host legislatures, ranging from informal discussions of common challenges to formal training seminars. Concurrent staff programs were also conducted, with a focus on committee operations and constituent relations.

### Kyrgyzstan and Pakistan, February 18-26

A delegation traveled to Europe and Central and South Asia from February 18 to 26 to inaugurate the commission's partnership with the Kyrgyz legislature, renew the commission's partnership with the Pakistani legislature, and conduct bilateral visits to Armenia and Sweden (a planned stop in Afghanistan was canceled due to inclement weather). The delegation was led by HDP Chairman David Dreier and included HDP member Joe Wilson (R-SC) and Reps. Jim Moran (D-VA), Kenny Marchant (R-TX), and Adrian Smith (R-NE). This was the Commission's sixth outbound legislative strengthening mission of the 112<sup>th</sup> Congress and 27<sup>th</sup> overall since 2005.

The delegation began its mission with a brief stop in Armenia on February 19 to meet with President Serzh Sargsian to discuss bilateral and regional relations, including Armenia's relations with Azerbaijan and Turkey. Members also met with the Speaker of Armenia's National Assembly, Samvel Nikoyan, to discuss preparations for upcoming parliamentary elections and efforts to make them more transparent and credible than past Armenian elections.

In Kyrgyzstan (February 20-22), the delegation inaugurated its partnership with the Kyrgyz legislature, known as the Jorgorku Kenesh, or Supreme Council. The delegation met with Speaker Asilbek Jeenbekov to formally open the partnership between HDP and the Jorgorku Kenesh and conducted a wide range of discussions on legislative processes. In addition to meeting with faction leaders and members of the opposition, the delegation hosted discussion sessions on oversight with committee chairs and on budget processes with the Budget and Finance Committee.

Staff traveling with the delegation held a training program for Kyrgyz legislative staff on the importance and methods of constituent outreach. The delegation also met with Kyrgyz President Almazbek Atambaev to discuss the partnership's work, the consolidation of democracy in the former Soviet republic, the challenges Kyrgyzstan faces from its autocratic neighbors, and the future of the Manas Transit Center, a major hub for U.S. and NATO troops entering and departing Afghanistan. The delegation also visited the Manas Transit Center and received a briefing from U.S. military commanders.

In Pakistan (February 23-24), the delegation renewed its partnership with the Pakistan National Assembly and Senate, which were selected as HDP's 15<sup>th</sup> partner in 2010. The delegation met with Senate Chairman Farooq Naek and Prime Minister Syed Yousuf Raza Gilani to discuss U.S.-Pakistani relations and ongoing cooperation against violent extremism. During the visit, the delegation officially opened the Pakistan Institute for Parliamentary Services (PIPS), whose modern building was donated by USAID. PIPS is designed to be both a legislative research service and a center for training Pakistani legislators and their staff. Chairman Dreier made introductory remarks and the delegation held four discussion sessions on oversight and committee operations with members of the National Assembly and Senate. A staff training program focused on the role of professional legislative staff.

While in Pakistan, the delegation met with U.S. military and State Department officials to discuss the conflict in Afghanistan and the role of Pakistan in combating terrorism. The U.S. Embassy hosted a dinner with members of the foreign affairs committees to allow the delegates to discuss bilateral relations with their counterparts. The delegation hosted a roundtable discussion with members of U.S. and Pakistani non-governmental organizations to discuss freedom of the press, U.S. bilateral assistance to Pakistan, and the upcoming by-elections for the National Assembly and indirect elections for the Senate. The delegation also hosted a press roundtable and met with Interior Minister Rehman Malik.

Returning home from Pakistan, the delegation stopped in Sweden (February 25) to meet with the Swedish Special Envoy for Afghanistan and Pakistan, Niclas Trouvé, and the head of the Swedish Parliamentary Committee for Foreign Relations, Karin Enstrom. The delegation discussed its findings from Pakistan and ongoing U.S.-Swedish cooperation in Afghanistan.

#### Kosovo and Macedonia, March 30-April 6

A delegation traveled to North Africa and the Balkans from March 30 to April 6, to renew the commission's partnership with the Kosovo Assembly and the Assembly of the Republic of Macedonia, to meet with the new parliament in Egypt, and to conduct a bilateral visit to Libya. The delegation was led by HDP Chairman David Dreier (R-CA) and Ranking Democratic Member David Price (D-NC) and included Reps. Jim McDermott (D-WA), Erik Paulsen (R-MN), and Gerry Connolly (D-VA). This was HDP's seventh outbound legislative strengthening mission of the 112th Congress and 28th overall since 2005.

The delegation began its mission with a visit to Tripoli (April 1), where it discussed Libya's political transition with the Chairman of the National Transitional Council, Mustafa Abdul Jalil, and Prime Minister Abdulrahim al-Keeb. The delegation met with Deputy Foreign Minister Mohammed Abdel Aziz to discuss bilateral relations and the regional geopolitical situation. Members also met with a range of civil society, media, and political leaders at a forum organized by the U.S. Embassy.

The next stop for the delegation was Cairo (April 2-3), where the primary mission was to meet with newly elected members of the bicameral parliament of Egypt following the country's first free and fair elections in decades. Members discussed possible areas of cooperation with People's Assembly (lower house) Deputy Speaker Ashraf Thabet and Shura Council (upper house) Speaker Ahmed Fahmy. The delegation hosted a gathering of prominent and newly

elected legislators to learn more about the makeup of the new parliament and promote possible ties between the U.S. Congress and its Egyptian counterpart. A meeting with the Deputy Supreme Guide of the Muslim Brotherhood, Kairat el Shater, allowed the delegation to learn more about the Brotherhood's political plans and to discuss bilateral and regional politics. Finally, the delegation met with the Chairman of the Supreme Council of the Armed Forces, Field Marshall Mohamed Hussein Tantawi, with whom Members underscored the need for the democratic transition in Egypt to continue.

In Pristina, Kosovo (April 3-4), Members of the delegation met with their counterparts in the Kosovo Assembly to continue the partnership HDP has had with Kosovo since 2009. After meeting with President Atifete Jahjaga to discuss U.S.-Kosovo relations and tensions between Kosovo and Serbia, the delegation met with the Speaker of the Kosovo Assembly, Jakup Krasniqi. During its time in the Assembly, the delegation met with Serb and other ethnic minority members of the Parliament to discuss minority rights, with the Budget and Finance Committee to discuss budget oversight and fiscal analysis, and with the Public Accounts Committee to discuss oversight of government spending. Members of the Kosovo Assembly's women's caucus met with the delegation to share their experiences, followed by sessions on committee hearings and constituent services for committee chairs, deputy chairs, and caucus leaders. HDP staff held concurrent discussions with Kosovar committee staff on public hearing preparations and the role of staff in oversight activities.

Following the visit to Pristina, the delegation traveled to Skopje, Macedonia (April 4-6), to renew HDP's relationship with the Assembly of the Republic of Macedonia, which has been an HDP partner since 2006. Members began their visit with bilateral meetings with President Gjorge Ivanov and Prime Minister Nikola Gruevski, where they discussed Macedonia's progress towards further democratization and ethnic relations within Macedonia. Following these meetings with the government, the delegation met with the members of the steering committee for the Parliamentary Institute, which the Assembly is developing to serve as a legislative research service. Members of the HDP delegation emphasized the need for any such research service to be independent from political parties and for the hiring process to be conducted in a meritocratic and transparent manner. The delegation also met with the parliamentary group for collaboration with the U.S. Congress and held a workshop on committee oversight with the Assembly's committee chairs.

HDP and Rules Committee staff met with 65 constituent office managers from across Macedonia for an intensive program on effective constituent outreach. The program focused on how to run a constituent office and how best to provide casework services and communicate with constituents. The next day, following a session on effective parliamentary opposition held with Macedonian opposition leaders, the delegation met with the President of the Assembly, Trajko Veljanovski, to discuss the Parliamentary Institute, committee oversight, and his plans for the further development of the Assembly as an institution. Completing its visit to Macedonia, the delegation visited two constituency offices in a municipal building in Gazi Baba, Macedonia, just outside the capital. The delegation met with members of the Assembly representing the region, as well as the local mayor, to discuss the relationship between members of Parliament and local officials and constituents.

### Afghanistan, June 1-5

A delegation traveled to Afghanistan on June 3-4 to renew the commission's partnership with the Afghan National Assembly. The delegation was composed of HDP Chairman David Dreier and Ranking Democratic Member David Price and accompanied by Senator Rob Portman (R-OH). This was HDP's eighth outbound legislative strengthening mission of the 112th Congress and 29th overall since 2005.

Upon arrival in Kabul the morning of June 3, the delegation was briefed by U.S. Ambassador Ryan Crocker and Gen. John Allen, commander of the International Security Assistance Force (ISAF), on the political and military situation in Afghanistan. The delegation was also briefed by officials of the USAID-funded Afghanistan Parliamentary Assistance Program.

The delegation opened its meetings in parliament with office calls on Abdul Rauf Ibrahimi, the Speaker of the Wolesi Jirga (lower house), and Fazul Hadi Muslimyar, the Speaker of the Meshrano Jirga (upper house). The meetings were the first for HDP Members with the speakers since they were elected to their posts in 2010. Chairman Dreier and Rep. Price provided an overview of the Commission's partnership with the Afghan National Assembly and future HDP programming.

A meeting with the committees on international affairs and the committees on the budget from both chambers provided the delegation with an opportunity to discuss the recently concluded U.S.-Afghanistan Strategic Partnership Agreement just hours after the Meshrano Jirga approved the pact. Members also discussed parliamentary budget formulation and oversight.

The delegation met with President Hamid Karzai to discuss the Strategic Partnership Agreement, the 2014 transition from ISAF to Afghan National Army leadership in security operations, and the political transition after Mr. Karzai steps down in 2015.

On June 4, the delegation met with the women's affairs committees of both chambers to discuss issues of concern to Afghan women, and with the national security committees of Parliament to discuss defense oversight and the military transition. The delegation ended its program in Kabul by meeting with opposition leader Dr. Abdullah Abdullah to discuss the 2014 Afghan elections.

The delegation concluded its mission by visiting Camp Leatherneck, the main coalition military base in southwestern Afghanistan. Maj. Gen. Charles Gurganus and other commanders briefed Members on the military situation in Helmand and Nimruz provinces, and the delegation observed techniques and equipment for U.S. and coalition forces to detect and counter improvised explosive devices.

### Kenya and Liberia, June 30-July 9

A delegation traveled to Africa from June 30 to July 9 to renew the commission's partnership with the Liberian legislature and the Kenya National Assembly, meet with the constituent assembly in Tunisia, conduct a preliminary assessment of South Sudan's legislature, and conduct bilateral visits to Madagascar and Morocco. The delegation was led by HDP Chairman David Dreier and Ranking Democratic Member David Price, and included HDP Reps. Susan Davis (D-CA), Gwen Moore (D-WI), and Reps. Mike Ross (D-AR) and Ed Whitfield (R-KY). Mr. Tom

Wickham, the Parliamentarian of the House, also joined the delegation. This was HDP's ninth outbound legislative strengthening mission of the 112th Congress and 30th overall since 2005.

The delegation began its mission in Liberia (June 30-July 2), where it started its program at a town hall meeting in the home district of the Speaker of the Liberian House of Representatives, J. Alex Tyler. The well-attended meeting in the town of Klay, located in Bomi County, included representatives from Liberia's House of Representatives, Liberia's Senate, the Bomi County Superintendent, and the Klay District Commissioner. The Liberian legislators answered questions from their constituents and held a working lunch with the U.S. delegation to discuss constituent relations.

The delegation also met with Liberian President Ellen Johnson Sirleaf to discuss bilateral relations, U.S. financial assistance to Liberia, and Liberia's development needs. Following their meeting with the president, the delegation met with the leadership of the Liberian House and Senate to discuss their 2009-2013 parliamentary development plan and learn more about the legislature's current needs and plans for the future. Concurrently, congressional staff traveling with the delegation held two trainings for Liberian legislative staff: one focused on committee structure and operations, and one focused on staffing for leadership. The Parliamentarian of the House also met with his counterparts in the Liberian Clerk's office to discuss best practices for running a legislative calendar.

On July 3, the delegation held meetings in Tunis, focused on the interim leadership of the Tunisian government and the Tunisian Constituent Assembly. The delegation first met with President Moncef Marzouki to discuss efforts to write a new constitution and human rights and democratization issues. The delegation next visited the National Constituent Assembly, where it met with six of the commission chairs who are working to write a new Tunisian constitution; a separate meeting was held with the President of the Constituent Assembly, Mustapha Ben Jaafar, to discuss the drafting of the constitution and the timeline for its completion. A lunch was held for members of the Constituent Assembly, where the issue of minority and women's rights was raised in the context of the need for inclusion in the new constitution. The delegation concluded its visit to Tunisia by attending the U.S. Embassy's Independence Day celebration.

The delegation's next stop was Nairobi, Kenya (July 4-5), where HDP demonstrated its ongoing commitment to its partnership with the Kenya National Assembly. The visit began with a visit to Parliament for a meeting with Deputy Speaker and Chairman of the Liaison Committee, Farah Maalim, and Liaison Committee Members, where the institutional priorities of the Kenya National Assembly were discussed. The vice-chair of the Parliamentary Service Commission then led a meeting with the delegation to discuss the changes to be implemented under Kenya's new constitution ahead of elections expected in March 2013. Among other changes, Kenya is expanding its parliament to include a second chamber and devolving certain powers to the county level. Delegation members then split into two groups to meet with members of the Procedures and House Rules Committee and the Public Accounts, Budget, and Finance Committees. A staff delegation met with the Task Force on the Review of the Standing Orders for the National Assembly/Senate and Projects Implementation Committee to discuss the changes that will be necessary to implement constitutional revisions and ensure that the National Assembly and Senate have defined roles.

The delegation met over lunch with the Kenya Women's Parliamentary Association (KEWOPA), where the priorities of women legislators were discussed, as well as the new constitutional requirement that no more than two thirds of the National Assembly be of the same gender, potentially creating opportunities for more women to enter politics. The delegation concluded its visit to Kenya with a meeting with Prime Minister Raila Odinga, where the upcoming presidential and parliamentary elections were discussed, as well as the need to ensure a free, fair, and transparent vote free of the violence that marred the 2007 national elections.

The delegation traveled to South Sudan (July 6) to visit the parliament of the world's newest nation. The program began with a meeting at the National Legislative Assembly (NLA) hosted by the Speaker of the NLA, James Wani Igga, who emphasized the longstanding relationship between the United States and South Sudan and highlighted the need for more capacity building for the members and staff of the NLA. The Deputy Speaker of the Council of States (the upper House of South Sudan's legislature), Remy Oller Itorong, also attended the meeting along with many committee chairs from both bodies. Concurrently, U.S. congressional staff met with South Sudanese legislative staff to answer questions and assess the current capacity of the legislative staff. The delegation hosted a lunch with the Women's Parliamentarian's Caucus of the National Assembly, where the women legislators discussed ways in which to increase their numbers in the legislature with members of the U.S. delegation, as well as highlighting their legislative priorities. The visit to South Sudan concluded with a meeting with the Legal Advisor to President Salva Kiir, Telar Deng, where the north-south Sudanese conflict and oil shutdown were discussed, along with executive-legislative relations.

The visit to Madagascar (July 7-8) was focused on encouraging the transitional government to hold elections and return to democracy. The delegation held a courtesy call with the Prime Minister of Consensus, Omer Beriziky, emphasizing the need to hold free, fair, and transparent elections and respect the people's right to demonstrate without facing indiscriminate violence from the security services. The delegation also met with the President of the Transitional Congress, Mamy Rakotoarivelo, whose party has ceased cooperating with the transitional government over its belief that the current regime has failed to uphold its side of the negotiated agreement. The delegation encouraged Rakotoarivelo to focus on areas of agreement and continue to push for elections. The delegation met with a range of Malagasy civil society representatives, including members of the American Chamber of Commerce in Antananarivo and the South African Ambassador to Madagascar, to gain their perspectives on the political crisis and its resultant economic impacts. The delegation also met with Peace Corps volunteers working in Madagascar during its visit.

Following Madagascar, the delegation briefly visited Morocco (July 8 to 9) where it met with the U.S. Ambassador to discuss constitutional changes in Morocco.

## **Washington Seminars**

### Women’s Political Leadership Seminar

The House Democracy Partnership, in conjunction with the National Democratic Institute (NDI), the International Republican Institute (IRI), and USAID, hosted a five-day seminar in Washington entitled “Delivering on Democracy: Deepening Women’s Political Leadership on Economic Development and Poverty Reduction Issues” from June 4 to 8. Participants included 14 women legislators from Indonesia, Kosovo, Macedonia, and Peru. Delegates examined legislative and political tools including networking with women leaders and constituents, using research to advance policy agendas, communicating with constituents digitally, utilizing policy support from congressional support agencies, party caucuses and policy development within party caucuses, and communicating policy platforms to the press and public. Delegates met with current and former members and staff of the U.S. Congress as well as representatives from the international policy and donor communities. Delegates had an opportunity to discuss how to advance economic development and poverty reduction agendas in their home countries. This was the 15<sup>th</sup> Washington-based seminar for legislators organized by HDP since 2005.

### Committee Operations Seminars

The House Democracy Partnership held two seminars on strengthening committee operations in the legislature, in cooperation with USAID, IRI, and NDI. From July 23 to 27, HDP organized a weeklong seminar for 16 legislators from Kosovo, Liberia, and Macedonia. From September 10 to 14, HDP organized a similar seminar for 14 participants from Indonesia, Kyrgyzstan, and Mongolia. At each seminar, delegates met with a dozen of their counterparts in the House of Representatives to discuss the organization and operation of public committee hearings, committee oversight, legislative ethics, media outreach, budget analysis capability, and the role of a committee chairperson. Participants had an opportunity to hear from CRS, the CBO, and the Government Accountability Office. Participants observed a hearing of the Committee on Foreign Affairs and compared and contrasted their own committee systems with one another’s. These were the 16<sup>th</sup> and 17<sup>th</sup> seminars for legislators organized by HDP since the commission was established in 2005.

### Arab World Seminar

From September 19 to 21, the House Democracy Partnership—in conjunction with the Department of State, its Middle East Partnership Initiative, IRI, and NDI—organized a seminar for 31 legislators, legislative staff, and civil society leaders from Egypt, Jordan, Libya, Morocco, and Tunisia. Participants began the program with three days of seminars on democracy at the Kennedy School of Government at Harvard University. The participants then met with Members of Congress in Washington to discuss budgeting and oversight, legislative ethics, oversight of the energy and natural resource sectors, women’s participation in the legislative process, and communication with constituents and the media. Delegates heard from representatives of CRS and CBO and observed floor proceedings from the House gallery. This was HDP’s 18<sup>th</sup> seminar for visiting legislators.

### Parliamentary Staff Institute – Research and Analysis

The Commission organized a weeklong Parliamentary Staff Institute from January 23 to 27 on legislative research and analysis for 26 staff from 13 HDP partner countries: Afghanistan,

Georgia, Haiti, Indonesia, Iraq, Kenya, Kosovo, Lebanon, Liberia, Mongolia, Pakistan, Peru, and Timor-Leste. This program was organized in cooperation with IRI, NDI, and USAID. Developing the capacity of legislative research staff is a central component of HDP's work with its partner legislatures. The program included presentations from the CRS on basic legislative research and analysis techniques including policy analysis, developing alternatives for the legislature, the importance of defining the issue, and conducting impact analysis and outreach to legislative clients. The session also provided an introduction to the U.S. Congress and an overview of the Law Library of Congress. This was the eighth Parliamentary Staff Institute organized by HDP since the commission was established in 2005.

#### Parliamentary Staff Institute – Budget Analysis

From October 15 to 19, the House Democracy Partnership, in cooperation with IRI and NDI, organized a Staff Institute on Budget Analysis. The program provided a general framework of the budget process in the United States and the role of the congressional agencies that provide technical support for the budget analysis and modification process. The seminar provided a solid understanding of economic and budget forecasts, analyzing and modifying the budget submission, reviewing external sources of information that contribute to budget analysis, and budget oversight. The staff institute hosted 23 parliamentary staff from 12 HDP partner countries: Colombia, Georgia, Haiti, Indonesia, Kenya, Kosovo, Kyrgyzstan, Lebanon, Liberia, Macedonia, Peru, and Timor-Leste.

#### Parliamentary Staff Institute – Committee Operations

In cooperation with IRI and NDI, the House Democracy Partnership (HDP) organized a weeklong Parliamentary Staff Institute on committee operations for 23 staff from 12 HDP partner countries from December 17 to 21. The program included presentations and discussions with officials from CBO and CRS. After receiving an overview of each organization, along with an introduction into the U.S. Congress and committee system, the delegates received intensive training on committee operations. Sessions were also held on coordination between different committees in the legislative branch, the U.S. nomination and confirmation process, coordination with the executive branch, the importance of utilizing the press to advance a committee agenda, and the legislative drafting process. The seminar included a focus on public hearings.

### **Self-Initiated Study Visits**

#### Kyrgyzstan

NDI and the Institute for Representative Government, in cooperation with HDP, organized a study mission for a delegation from the Parliament of Kyrgyzstan, the Jogorku Kenesh. The study mission was made possible by support from the U.S. Department of State's Bureau of Educational and Cultural Affairs. From January 27 to February 5, the delegation travelled to Washington and Annapolis, Maryland, where they met with Members of Congress, senior legislative staff, state representatives, and other influential policymakers. The exchange provided an opportunity for the legislators to examine issues of transparency and openness in government, methods for improving constituent outreach, and developments in U.S.-Kyrgyzstan relations. Following the program, the legislators reported to their factions on the findings of their study mission, with the goal of endorsing a set of recommendations for continued democratic reform and institutional strengthening of the Jogorku Kenesh.

### Tunisia

HDP, in conjunction with the Department of State's Voluntary Visitors Division, hosted a nine-member delegation from Tunisia composed of members of the National Constituent Assembly, legal experts, professors of constitutional law, and civil society representatives on March 22 and 23 in Washington. The objective of the visit was to assist Tunisia with the drafting of the new constitution by discussing topics such as a bicameral system, the leadership structures, and the way Congress divides its legislative, oversight, and internal administrative tasks among committees and subcommittees. The three branches of government with their separation of powers and checks and balances were examined. Delegates attended meetings covering topics such as congressional appropriations, the committee structure of Congress, constitutional drafting, the role of the Law Library of Congress, and the parliamentary practice of the House of Representatives. Delegates met with congressional staff and Members of Congress and observed House floor proceedings.

### Indonesia

HDP assisted in planning the program of a 10-member delegation from the Indonesian House of Representatives under the leadership of Deputy Speaker Priyo Santoso. The delegation visited Washington from April 23 to 26 to discuss Congressional support for Indonesian legislative strengthening, trade and investment cooperation, and increased dialogue on security and defense cooperation. The delegation included representatives of coalition and opposition parties in Indonesia. During their visit, delegates met with members of Congress and congressional staff from the House Foreign Affairs Subcommittee on East Asia and Pacific Affairs, the Senate Foreign Relations Committee, and CRS.

### Kenya

At the request of the Kenya Parliament, HDP, in conjunction with the Center for International Development of the State University of New York, hosted a five-member delegation from the Kenya National Assembly on June 12 and 13 in Washington. Delegates attended a two-day seminar that covered topics such as oversight in Congress, parliamentary procedure and precedents, nominations and the confirmation process in the Senate, the role of the Office of the Clerk, the work of congressional oversight committees, the legislative process, constituent relations, and legislative drafting. Funding for the delegation was provided by the Kenya National Assembly, with the goal of exposing senior staff to the work of Congress and state legislatures in a presidential system.

### Afghanistan

The Commission, in conjunction with the U.S. Department of State's International Visitors Leadership Program, hosted a delegation of 15 members of the lower house of the Afghan parliament in Washington on June 21 and 22. The study visit examined how U.S. democracy is conducted at the state and national level and provided visitors with insight on how their U.S. counterparts represent their localities at the national level and attend to constituent needs. Delegates observed a hearing of the Committee on the Judiciary and attended meetings with HDP Chairman David Dreier and Ranking Democratic Member David Price; the Chairman of the Congressional Afghan Caucus, Rep. Joe Wilson; and Rep. Mario Diaz-Balart.

## **Congressional Staff Delegations**

### Tunisia

At the request of HDP, the Law Library of Congress sent a three-member staff delegation from June 25 to 28 to Tunisia to meet with those involved in the country's constitutional drafting and legal reform processes and others from the legal and library communities, including government officials, members of the National Constituent Assembly, and non-governmental organizations. The purpose of the visit was to share information and expertise, gain knowledge and understanding of the legal and technical issues related to the constitutional drafting process, and determine possible areas where the Law Library could provide assistance.

During the visit, staff met with the Chief of Staff for the Minister of Justice, visited civil society institutions such as the Center for Legal and Judicial Studies and the Association of Tunisian Women Jurists, and spoke with government and civil society members such as university professors, judges, and officials from the Ministry of Justice and the National Constituent Assembly.

### Kenya

The House Democracy Partnership sent a two-member delegation from CBO to Kenya from July 2 to 5 in order to provide training on budget and economic analysis to 18 staff members of the Kenya National Assembly. The three-day training program focused on expenditure analysis, tax analysis and forecasting, cost analysis of bills, and preparation of budget policy briefs for committees and members. The delegation provided an overview of the role of CBO, the U.S. budget process, macroeconomic forecasting, budget projections, and the production of cost estimates.

## **Retired Staff Delegations**

### Indonesia

HDP, in cooperation with Chemonics International and IRI, sent a two-person delegation of retired CRS staff to Indonesia from August 28 to September 1 to meet with professional staff members of the lower and upper chambers of parliament. The goals of the delegation were to better understand the parliament's research needs, present information on legislative research in the United States, and prepare for future training needs under the USAID-sponsored project, known as Program Representasi. During the visit, the delegation held a seminar with representatives of civil society organizations, including participants from think tanks and research organizations, to discuss the work of CRS and effective methods to present ideas and positions to members of parliament. The delegation also met with the staff of the Library of Congress office in Jakarta to discuss its activities in support of HDP in Indonesia and Timor-Leste. Topics discussed included the fiscal, regulatory, and other impacts of proposed legislation and the role of CRS and other congressional agencies within the U.S. legislative process. The delegation met with the Secretary General and with some 100 members of her staff, including the Deputy Secretary General on Budgeting and Oversight and the Deputy Secretary General for Legislation.

### Timor-Leste

Two retired CRS officials visited Timor-Leste from September 3 to 7 to conduct a two-day workshop on strategic planning for the Parliamentary Research Center (PRC). The program was developed in response to a specific request from PRC Director in the spring of 2012.

Participants in the workshop included the PRC Director and the research and budget staff. In advance of the workshop, the delegation held three days of meetings with parliamentary leaders and committee chairs to assess their plans and expectations of the PRC, as well as their views on its strengths and weaknesses. Among these were meetings with the First Vice President of National Parliament, the Secretary General, and all committee chairs. The delegation met with IRI staff in Dili and with representatives of other donor groups, including the Asia Foundation and the United Nations Development Program. The delegation participated in a conference call with the head of the Australian aid project with the Parliament and met with U.S. Ambassador Judith Fergin and USAID staff.

### Mongolia

HDP sent a two-person delegation to Mongolia from September 10 to 14. The purpose of the visit was to provide a four-day course on research and policy analysis training to a group of 30 research staff of the Parliament of Mongolia. The training combined sessions on public policy analysis, essential aspects of legislative research work, and team exercises. The training included basic concepts of legislative research and how it differs from academic research, and provided a detailed presentation on how to craft public policy analysis, as well as write and present information and analysis to legislators. The delegation reviewed the different levels of analysis and types of reports useful to a legislature. Other topics covered included analysis of government bills, information sources, quality control and review, balancing work priorities, handling difficult policy issues in a report, and working with clients. An additional half-day training program was carried out for committee and other parliamentary staff.

## **Material Assistance**

### Timor-Leste

The Commission's project to improve the technological and communications capacities of the National Parliament of Timor-Leste by improving software capabilities and internet connectivity was completed in 2012. On February 9, U.S. Ambassador Judith Fergin and Fernando La Sama de Araujo, the president of Parliament, formally dedicated the new satellite and information technology system. HDP provided \$175,000 to fund the project, which was implemented by the Asia Foundation and managed and monitored by USAID. The Jakarta office of Library of Congress, at the request of HDP, provided essential technical capacity and training.

The project was initiated during an HDP congressional delegation in February 2011, when Chairman David Dreier and Ranking Democratic Member David Price signed a memorandum of understanding with Speaker La Sama that reaffirmed the HDP partnership that dates back to 2005. Under that MOU, HDP agreed to fund the "Parliament Reorganization of Internet Infrastructure Support and Maintenance" (PRIISM) project. The project followed an earlier HDP initiative that furnished and equipped a new parliamentary library in Timor-Leste. The new system provides greatly improved internet and network connectivity for members of

Parliament and the parliamentary research service, improving their ability to use the library to undertake legislative research and analysis.

As part of its role, the Library of Congress assessed the existing information and communication technology (ICT) framework of the Timorese Parliament, assisted in conducting a human resources review for ICT management, and advised on a procurement committee for the purchase of the technological hardware. Library staff also oversaw installation and setup of the wireless access points and ensured that the maintenance provider and parliamentary ICT staff understand the network design. The Jakarta office has collaborated with HDP for the past seven years to provide technical assistance and advice to the Timorese Parliament, taking advantage of proximity and a common language to provide regular support to a new legislature.

Under the MOU, the Timorese Parliament assumed responsibility for ongoing maintenance, operations, and human resources for the system when the HDP funding for operational expenses ended as scheduled on September 30, 2012. Continued cooperation with the Library of Congress is anticipated in 2013 and beyond.

### **Proposed Commission Activities in 2013**

With the retirement of HDP Chairman David Dreier at the end of the 112<sup>th</sup> Congress, the Speaker of the House of Representatives will appoint a new Chairman of the Commission for the 113<sup>th</sup> Congress. The new Chairman is expected in early 2013 to review the Commission's activities to date and to propose Commission activities for 2013. An addendum to this annual report will be filed once that process is complete and approved by the new Chairman.

## APPENDIX: COMMISSION ACTIVITIES TO DATE

### Congressional Delegations

<u>Delegation</u>	<u>Partner Nations Visited</u>	<u>Date</u>
CODEL Kolbe	Indonesia, Timor-Leste	Feb. 2006
CODEL Dreier	Lebanon*, Kenya*, Liberia	July 2006
CODEL Dreier	Macedonia*, Afghanistan*	Nov. 2006
CODEL Price	Haiti*	Feb. 2007
CODEL Price	Ukraine*, Georgia*	Apr. 2007
CODEL Price	Lebanon, Liberia*	May 2007
CODEL Payne	Mongolia*, Indonesia*	July 2007
CODEL Price	Colombia	Aug. 2007
CODEL Price	Indonesia*, Georgia	Feb. 2008
CODEL Price	Macedonia, Ukraine*	Mar. 2008
CODEL Schiff	Afghanistan	May 2008
CODEL Price	Liberia*, Kenya*	July 2008
CODEL Schwartz	Georgia*	Dec. 2008
CODEL Hirono	Haiti*	May 2009
CODEL Price	Mongolia*, Indonesia*, Timor-Leste*	July 2009
CODEL Price	Peru*, Colombia	Aug. 2009
CODEL Price	Lebanon, Afghanistan	Nov. 2009
CODEL Pomeroy	Macedonia, Kosovo	Feb. 2010
CODEL Price	Georgia, Pakistan	Mar. 2010
CODEL Price	Haiti	May 2010
CODEL Price	Liberia*, Kenya*	July 2010
CODEL Dreier	Indonesia*, Timor-Leste	Feb. 2011
CODEL Dreier	Georgia, Ukraine, Mongolia	June 2011
CODEL Dreier	Iraq, Lebanon	Sept. 2011
CODEL Dreier	Haiti	Oct. 2011
CODEL Dreier	Peru*, Colombia*	Nov. 2011
CODEL Dreier	Kyrgyzstan*, Pakistan*	Feb. 2012
CODEL Dreier	Kosovo*, Macedonia*	Apr. 2012
CODEL Dreier	Afghanistan*	June 2012
CODEL Dreier	Liberia*, Kenya*	July 2012

\* -- included staff training component, in addition to Member programs

## **Beyond Congressional Delegations: Member and Staff Training Programs**

### *Former Member of Congress Delegations*

<u>Delegation</u>	<u>Partner Nations Visited</u>	<u>Date</u>
EXDEL Frost	Kenya	Nov. 2009
EXDEL Lancaster	Georgia	Jan. 2010
EXDEL Pomeroy	Macedonia, Kosovo	May 2011

### *Combined Member/Staff Training Programs – Washington + Member districts*

<u>Date</u>	<u>Partner Nation Participants</u>	<u>Topic</u>
Apr. 2006	Timor-Leste, Georgia, Indonesia, Macedonia	Introduction to Congress
Sept. 2006	Afghanistan, Kenya	Introduction to Congress
Apr. 2007	Colombia, Lebanon	Introduction to Congress

### *Member Training Seminars – Washington, DC*

<u>Date</u>	<u>Participating Countries</u>	<u>Topic</u>
June 2007	Afghanistan	Defense oversight
July 2007	Mongolia, Liberia	Introduction to Congress
Apr. 2008	Indonesia, Mongolia	Defense oversight
June 2008	Afghanistan	Defense oversight
July 2008	Indonesia, Kenya, Macedonia, Ukraine	Committee operations
Sept. 2008	Afghanistan, Timor-Leste, Haiti, Liberia	Committee operations
March 2009	Pakistan	Defense oversight
Sept. 2009	Afghanistan	Budget oversight
Sept. 2009	Georgia, Kosovo, Macedonia, Mongolia	Committee operations
Oct. 2009	Haiti, Kenya, Liberia, Peru	Committee operations
May 2010	Pakistan	Defense oversight
March 2011	Indonesia, Iraq, Lebanon, Pakistan	Committee operations
Oct. 2011	Afghanistan	Budget oversight
Oct. 2011	Afghanistan, Haiti, Peru	Committee operations
Oct. 2011	Afghanistan	Defense oversight
June 2012	Indonesia, Kosovo, Macedonia, Peru	Women's leadership
July 2012	Kosovo, Liberia, Macedonia	Committee operations
Sept. 2012	Indonesia, Kyrgyzstan, Mongolia	Committee operations
Sept. 2012	Egypt, Jordan, Libya, Morocco, Tunisia	Democracy and governance

*Legislative Staff Training Institutes – Washington, DC*

<u>Date</u>	<u>Participating Countries</u>	<u>Topic</u>
Dec. 2007	Afghanistan, Georgia, Indonesia, Liberia, Kenya, Macedonia, Haiti, Mongolia, Timor-Leste	Research, Parliamentary administration (2 tracks)
Oct. 2008	Afghanistan, Colombia, Timor-Leste, Georgia, Haiti, Indonesia, Kenya, Liberia, Macedonia, Mongolia, Ukraine	Budget Analysis
Dec. 2008	Afghanistan, Timor-Leste, Georgia, Haiti, Indonesia, Kenya, Liberia, Macedonia, Mongolia, Ukraine	Committee Operations
Nov. 2009	Afghanistan, Haiti, Indonesia, Kenya, Kosovo, Liberia, Macedonia, Mongolia, Peru, Timor-Leste	Information technology
Dec. 2009	Georgia, Haiti, Indonesia, Kenya, Kosovo, Lebanon, Liberia, Macedonia, Mongolia, Pakistan, Peru, Timor-Leste	Research and analysis
Oct. 2010	Georgia, Haiti, Indonesia, Kenya, Kosovo, Liberia, Macedonia, Mongolia, Pakistan, Peru, Timor-Leste	Budget analysis
Dec. 2010	Afghanistan, Georgia, Haiti, Indonesia, Kenya, Kosovo, Lebanon, Liberia, Macedonia, Mongolia, Pakistan, Peru, Timor-Leste	Committee operations
Jan. 2012	Afghanistan, Georgia, Haiti, Indonesia, Iraq, Kenya, Kosovo, Lebanon, Liberia, Mongolia, Pakistan, Peru, Timor-Leste	Research and analysis
Oct. 2012	Colombia, Georgia, Haiti, Indonesia, Kenya, Kosovo, Kyrgyzstan, Lebanon, Liberia, Macedonia, Peru, and Timor-Leste	Budget analysis
Dec. 2012	Afghanistan, Georgia, Haiti, Kenya, Kosovo, Kyrgyzstan, Lebanon, Liberia, Macedonia, Mongolia, Peru, and Timor-Leste	Committee operations

*Regional Staff Institutes*

<u>Date</u>	<u>Location</u>	<u>Partner Nation Participants</u>	<u>Topic</u>
Nov. 2009	Kenya	Afghanistan, Indonesia, Kenya, Liberia, Timor-Leste	Budget analysis
Nov. 2009	Macedonia	Georgia, Kosovo, Macedonia, Mongolia	Committee operations
June 2010	Poland	Afghanistan, Georgia, Haiti, Indonesia, Kenya, Kosovo, Liberia, Macedonia, Mongolia, Pakistan, Timor-Leste	Research and analysis

*Congressional Staff Training Program for members and staff – in-country*

<u>Date</u>	<u>Country</u>	<u>Description</u>
Jan. 2006	Georgia	IT needs assessment
Jan. 2006	Macedonia	IT needs assessment and training
Feb. 2006	Timor-Leste	LoC-Jakarta library training and development
Mar. 2006	Georgia	Research Department needs assessment
July 2006	Lebanon	Library of Congress (LoC)-Cairo library training program
Sept. 2006	Afghanistan	LoC-Islamabad library training program and assessment
Nov. 2006	Timor-Leste	LoC-Jakarta library training and development
Feb. 2007	Kenya	Legislative drafting and parliamentary procedure workshops
June 2007	Haiti	Ethics seminar
June 2007	Timor-Leste	LoC-Jakarta library training and development
Nov. 2007	Haiti	LoC assessment of proposed parliamentary resource center
Nov. 2007	Haiti	Budget analysis training
Nov. 2007	Kenya	Research and budget analysis training
Dec. 2007	Macedonia	Constituent service training
May 2008	Haiti	Personnel administration and website development training
May 2008	Timor-Leste	LoC-Jakarta library training and development
April 2009	Liberia	LoC-Nairobi and LoC-Cairo library development
Dec. 2009	Timor-Leste	LoC-Jakarta library training and development
April 2010	Peru	CRS and committee staff consultations and training
June 2012	Tunisia	Law Library of Congress on constitution drafting
July 2012	Kenya	Budget analysis training

*Retired Staff Training Program – in-country*

<u>Date</u>	<u>Partner Nation</u>	<u>Description</u>
Oct. 2009	Haiti	Retired CRS staff, library/research center project
July 2010	Timor-Leste	Retired CRS staff, research training/consultation
Aug. 2010	Indonesia	Retired CRS staff, research training/consultation
Aug. 2011	Timor-Leste	Retired CRS staff, research training/consultation
Sept. 2011	Kosovo	Retired CRS staff, research training/consultation
Sept. 2011	Macedonia	Retired CRS staff, research training/consultation
Aug. 2012	Indonesia	Retired CRS staff, research training/consultation
Sept. 2012	Timor-Leste	Retired CRS staff, research training/consultation
Sept. 2012	Mongolia	Retired CRS staff, research training/consultation

*Material Assistance*

<u>Partner Nation</u>	<u>Description</u>	<u>Amount</u>	<u>Status</u>
Afghanistan	Library development and materials	\$150,000	Completed
Georgia	Computer servers and software	\$70,000	Completed
Lebanon	Library materials	\$1,000	Completed
Liberia	Library/research center	\$200,000	Completed
Macedonia	Computer servers	\$50,000	Completed
Timor-Leste	Library equipment, materials, training	\$175,000	Completed
Timor-Leste	Internet access/networking	\$175,000	Completed